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Ellen S. Podgor

INTRODUCTION

Prosecutorial discretion is a reality. Its existence has been consistently endorsed by the United States Supreme Court. Although Congress has recently extended the application of ethical rules to federal prosecutors, these rules do not directly supervise a prosecutor's discretionary decisions. Further, discretionary decisions...
will seldom reach a level of being "vexatious, frivolous, or in bad faith" to warrant a monetary award under the Hyde Amendment.\(^4\) The only real voice in the federal system that limits prosecutorial discretion can be found in the guidelines of the Department of Justice ("DOJ"),\(^5\) internal mechanisms which are legally unenforceable by defense counsel.\(^6\)

Although it is important to discuss whether federal prosecutors should be allowed this amount of discretion, this Article accepts the existence of discretion, and leaves to another day a discussion of the merits,\(^7\) or lack thereof,\(^8\) of having this level of power placed within this executive body.\(^9\) This Article also omits discussion of what, if any,
limits should be placed upon existing prosecutorial discretion. In examining how best to promote "minister of justice"\textsuperscript{10} values in the exercise of discretion, this Article presents a practical suggestion for the status quo. The focus of this Article is on an ameliorative method—education—as a means to providing a more ethical and professional methodology in helping prosecutors navigate the discretionary decision-making process.

This Article looks to four key prosecutorial decisions in the federal system as examples of decisions that permit a wide breadth of discretion, namely: the decision of what evidence to present to the grand jury;\textsuperscript{11} the charging decision;\textsuperscript{12} the decision of when to provide witness statements;\textsuperscript{13} and the decision to offer a defendant the possibility of a reduced sentence under United States Sentencing Guideline 5K1.1.\textsuperscript{14} Although these discretionary decisions represent four different stages in the criminal process, they are by no means an exhaustive list of the many decisions made by federal prosecutors.\textsuperscript{15}

In examining each of these decisions, it is obvious that discretionary decision-making can produce varying results. Although some variance is warranted to promote individual circumstances, decisions that differ without any semblance of reason except for the fact that a different Assistant United States Attorney handled the matter creates distrust in the methodology used in making these decisions. The laziness or aggressiveness of the prosecutor should not be the controlling factor in how these decisions are made.


11. \textit{See infra} Part I.A.

12. \textit{See infra} Part I.B.

13. \textit{See infra} Part I.C.


15. Not reflected here are an array of important decisions made by prosecutors, such as which witnesses will be called, whether to offer a plea, and whether to dismiss charges. There are also other sentencing issues accruing from the enactment of the federal sentencing guidelines that allow for prosecutorial discretion. \textit{See generally} Paul M. Secunda, \textit{Note, Cleaning Up the Chicken Coop of Sentencing Uniformity: Guiding the Discretion of Federal Prosecutors Through the Use of the Model Rules of Professional Conduct}, 34 Am. Crim. L. Rev. 1267 (1997) (noting as the "sources of prosecutorial discretion under the guidelines": "the charging decision," "plea negotiation," "relevant conduct," and "substantial assistance motions"). Prosecutorial discretion also plays an integral role in forfeiture. \textit{See} Laurie L. Levenson, \textit{Working Outside the Rules: The Undefined Responsibilities of Federal Prosecutors}, 26 Fordham Urb. L.J. 553, 564-65 (1999).
Decisions that reflect high moral values and impart a "minister of justice" consideration inspire a heightened respect for our judicial system. This can be difficult to achieve because the very nature of discretionary decisions makes achieving consistency problematic. What appears to be the appropriate resolution may differ among individuals. Prosecutors with the highest of ethical standards and professional motivations may not agree on what is the best result for a particular case.

Accepting that prosecutors, with the highest of motivations, can reach varying results on discretionary decisions does not diminish the fact that the existing system produces a certain inequity. Although not always considered the ideal, uniformity in sentencing is nonetheless promoted in the present federal sentencing structure. More importantly, a widespread lack of uniformity with respect to discretionary decision-making by prosecutors reduces the public's perception that the legal system employs a fair and ethical process. A lack of uniformity is particularly problematic when it occurs through actions of prosecutors, who unlike judges do not have an exclusively neutral role in the criminal justice system. This Article, however, recognizing that a myriad of factors encompassing the decision-making process often warrants differing results for individual cases, does not advocate for a strict uniform structure that would control all decisions.

The Article focuses on educating those making discretionary decisions. It suggests that discussion of the discretionary decision-making process be considered both in the law school setting and in programs following law school. Consideration needs to be given to how conscious and unconscious bias may affect discretionary decisions. Informed and consistent decisions will engender a better system, one that is more respected by the public.

This discussion of the decision-making process should not be
focused exclusively on ethical mandates. It is equally important to consider issues of professionalism, promoting a higher standard than adherence to minimum ethical rules.

It is also important that the rhetoric of leaders within each United States Attorney’s office express the importance of ethics and professionalism. The key to changing the culture of an office is to have federal prosecutors consider ethics and professionalism in making all decisions.

I. DISCRETIONARY DECISIONS

A. The Decision of What Evidence to Present to the Grand Jury

Prosecutors have enormous discretion in deciding what evidence to present to a federal grand jury. Perhaps the strongest authorization of complete discretion to federal prosecutors is set forth in United States v. Williams, where the Supreme Court held that there is no requirement for a federal prosecutor to present “substantial exculpatory evidence” to a federal grand jury.

The DOJ, recognizing the discretion allowed by the Williams case, has attempted to limit the Court’s holding through an internal guideline. The guideline states that “when a prosecutor conducting a grand jury inquiry is personally aware of substantial evidence which directly negates the guilt of a subject of the investigation, the prosecutor must present or otherwise disclose such evidence to the grand jury before seeking an indictment against such a person.”

Like all DOJ guidelines, however, this internal policy is not legally enforceable by the accused. A defendant is not entitled to a dismissal of his or her case when the prosecutor fails to abide by the department policy.

24. Although professionalism has been the subject of many definitions, the basic premises of this concept offer definition. See generally Ellen S. Podgor, Lawyer Professionalism in a Gendered Society, 47 S.C. L. Rev. 323 (1996) (discussing the various definitions of professionalism).


26. See Williams, 504 U.S. at 45-55. The government is required, however, to release exculpatory evidence to a defendant. See Brady v. Maryland, 373 U.S. 83, 86 (1963); Model Rules of Professional Conduct Rule 3.8(d) (1999).


28. See id. (“While a failure to follow the Department’s policy should not result in dismissal of an indictment, appellate courts may refer violations of the policy to the Office of Professional Responsibility for review.”); see also United States v. Gillespie, 974 F.2d 796, 801 (7th Cir. 1992) (failing to provide target warnings in contravention of DOJ policy does not mandate the exercise of the court’s supervisory powers).

29. See United States v. Isgro, 974 F.2d 1091, 1098-99 (9th Cir. 1992); see also Green, Policing Federal Prosecutors, supra note 3, at 80-83 (discussing the Office of Professional Responsibility’s review of the Isgro case).
Prosecutors can have differing motivations for presenting exculpatory matter to a federal grand jury. A prosecutor seeking justice would clearly desire to present full information to the charging body. Likewise, a prosecutor seeking convictions may find it beneficial to present all information to a grand jury to avoid risking a later trial that might result in an acquittal. The motivation of a prosecutor in deciding whether to present exculpatory evidence to a grand jury, however, is seldom relevant under law.

What in fact will be presented to a federal grand jury is left for the most part to the individual Assistant United States Attorney handling the grand jury. Failure to offer exculpatory evidence to a grand jury presents a dilemma to the defense when a prosecutor requests a waiver of any possible discovery violations in return for a plea agreement. The accused individual risks the possibility of a heightened sentence under the federal sentencing guidelines if he or she decides to pursue full discovery. In this scenario the accused cannot confirm whether exculpatory evidence exists. More importantly, the accused does not even know if the indictment was issued with full information being provided to the grand jury.

B. The Charging Decision

Prosecutors also have an enormous power in the charging decision. Although this “discretion is broad, it is not ‘unfettered.’” Yet, absent a discriminatory intent and effect, there are few avenues available for the accused to review this prosecutorial discretion. The

30. Under certain circumstances, however, internal guidelines may restrict whether an Assistant United States Attorney can bring a matter to a grand jury. See, e.g., U.S. Dep’t of Justice, U.S. Attorneys’ Manual § 9-2.136 (“No United States Attorney is to initiate a criminal investigation, commence grand jury proceedings, file an information or complaint, or seek the return of an indictment in matters involving overseas terrorism without the express authorization of the Assistant Attorney General of the Criminal Division.”).


33. Wayte v. United States, 470 U.S. 598, 608 (1985) (quoting United States v. Batchelder, 442 U.S. 114, 125 (1979)); see id. (noting that the prosecutorial decision to charge cannot be made on an impermissible standard such as race or religion).

34. See, e.g., United States v. Armstrong, 517 U.S. 456, 470-71 (1996) (finding that defendant was not entitled to discovery claim for selective prosecution).

35. See generally Anne Bowen Poulin, Prosecutorial Discretion and Selective
The enormity of this power is seen not only in the decision of what to charge, but also in whether to charge.36 The DOJ's "Principles of Federal Prosecution"37 offer prosecutors general considerations38 for making charging decisions.39 In not providing guidance that is specific to a case, or at least to particular statutes, consistency in the decision-making process is not achieved.40 Prosecutorial guidelines require that an Assistant United States Attorney receive departmental approval prior to proceeding with charges on some offenses41 or defendants.42 This is not, however, the case with respect to most criminal charges or defendants. Further, even when guidelines require special approval, there is little remedy for the accused when a prosecutor fails to adhere to these rules.43

The American Bar Association also offers guidance that can assist prosecutors in their charging decisions. The ABA Standards of

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38. These principles have been designed to assist in structuring the decision-making process of attorneys for the government. For the most part, they have been cast in general terms with a view to providing guidance rather than to mandating results. The intent is to assure regularity without regimentation and to prevent unwarranted disparity without sacrificing necessary flexibility.

39. The Principles of Federal Prosecution recommend charging the "most serious offense that is consistent with the nature of the defendant's conduct." U.S. Dep't of Justice, U.S. Attorneys' Manual § 9-27.310. Applying this standard can result in different interpretations. What is meant by "consistent with the nature of the defendant's conduct?" For example, should a prosecutor charge odometer tampering or mail fraud when an individual is accused of rolling back odometers and the titles are mailed to the state? See Schmuck v. United States, 489 U.S. 705, 722 (1989) (involving use of mail fraud as charge where the conduct involved odometer tampering).

40. In defining the terms used in these principles, much is left "to the wisdom of the prosecuting attorney." H. Richard Uviller, The Tilted Playing Field 70 (1999) [hereinafter Uviller, The Tilted Playing Field] (discussing the benefits that accrue from the process of using general guidelines).

41. See, e.g., U.S. Dep't of Justice, U.S. Attorneys' Manual § 9-110.101 (requiring prior approval from the criminal division for RICO charges); see also id. § 9-2.400 (providing a prior approvals chart).

42. See, e.g., id. § 9-2.136(5) (requiring prior approval to prosecute crimes against select U.S. officials).

43. See supra note 6 and accompanying text.
Criminal Justice provide general considerations for all prosecutors.\(^4\) These standards, however, do not consider specific issues that may arise in the federal context.\(^4\)

Prosecutorial decisions are given a "presumption of regularity."\(^4\) Discretionary decisions by prosecutors are seldom subject to review in higher courts.\(^4\) A district court may not usurp the discretion afforded a prosecutor by eliminating charges unless there exists a proper legal basis for dismissing them.\(^4\) As stated by Professor H. Richard Uviller, "despite frequent challenge, prosecutors in fact enjoy broad license."\(^4\) This power is increased with the recent multiplication of federal criminal statutes.\(^5\)

The discretionary decisions of prosecutors can consciously or unconsciously be affected by race bias.\(^1\) Yet allegations of improper use of discretion premised upon racial bias are nearly impossible to prove.\(^2\) Despite studies tending to show that prosecutors have exhibited bias in some of their charging decisions,\(^3\) courts have been


\(^5\) The American Law Institute also offers a general guideline for plea discussions and agreements. See Model Code of Pre-Arraignment Procedure § 350.3, at 617 (1975) (establishing guidelines for plea discussions and agreements).

\(^6\) United States v. Armstrong, 517 U.S. 456, 464 (1996) (quoting United States v. Chemical Found., 272 U.S. 1, 14-15 (1926)); see also id. ("In the absence of clear evidence to the contrary, courts presume that [prosecutors] have properly discharged their official duties." (quoting Chemical Found., 272 U.S. at 14-15)).

\(^7\) See, e.g., United States v. Tucker, 78 F.3d 1313, 1317 (8th Cir. 1996) (discussing the "unreviewability" of prosecutorial discretion).


\(^9\) See ABA Task Force on the Federalization of Criminal Law, The Federalization of Criminal Law 2 (1998) ("[O]f all federal crimes enacted since 1865, over forty percent have been created since 1970."); see also Sara Sun Beale, Too Many and Yet Too Few: New Principles to Define the Proper Limits for Federal Criminal Jurisdiction, 46 Hastings L.J. 979, 980 (1995) ("[T]here are now more than 3,000 federal crimes.").


\(^11\) See Davis, supra note 51, at 38-40. A recent addition to the comments to Rule 8.4 of the ABA Model Rules of Professional Conduct include that "[a] lawyer who, in the course of representing a client, knowinglymanifests by words or conduct, bias or prejudice based upon race, sex, religion, national origin, disability, age, sexual orientation or socioeconomic status, violates paragraph (d) when such actions are prejudicial to the administration of justice." Model Rules of Professional Conduct Rule 8.4 cmt. 2 (1999).

reluctant to scrutinize the prosecutorial decision-making process.

The prosecutor's discretionary power is magnified in the white collar crime context, where the characterization of conduct as criminal instead of tortious may be within the prosecutor's realm of decision-making. Whether a prosecutor should pursue wrongful conduct in an administrative arena or the criminal courts can also be a prosecutorial decision. Internal limits for prosecution used in a particular United States Attorney's Office may be the controlling factor in some of these decisions. Offices might use different threshold levels for proceeding with prosecutions.

The possibility of using generic statutes such as mail fraud and conspiracy to defraud increases the variability in the decision-making process. For example, prosecutors can charge mail fraud for a wide array of fraudulent conduct. Despite particularized legislation, courts usually permit the use of the generic mail fraud statute when the prosecutor selects this statute as the charge. The legislative role becomes less consequential when a myriad of different conduct can be placed within this one criminal offense.

The prosecutorial decision to use a felony statute such as mail fraud, when a misdemeanor statute more clearly describes the crime, provides the opportunity for a prosecutor to use his or her power to increase the possible sentence. Prosecutors may also have an impact on the sentencing decision by adding charges such as RICO or

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54. See generally John C. Coffee, Jr., Paradigms Lost: The Blurring of the Criminal and Civil Law Models—And What Can Be Done About It, 101 Yale L.J. 1875 (1992) (discussing the difficulty of distinguishing between that which is civil and that which is criminal); Kenneth Mann, Punitive Civil Sanctions: The Middleground Between Criminal and Civil Law, 101 Yale L.J. 1795 (1992) (comparing punitive civil sanctions with criminal sanctions). Prosecutors may also have the discretion to choose whether to file civil or criminal contempt charges. See, e.g., United States v. Doe, 125 F.3d 1249, 1255-56 (9th Cir. 1997) (emphasizing the broad discretion afforded prosecutors).


56. See id. § 371. See generally Abraham S. Goldstein, Conspiracy to Defraud the United States, 68 Yale L.J. 405 (1959) (exploring the dynamics of conspiracy).


60. In Schmuck v. United States, 489 U.S. 705 (1989), the prosecutor sought a felony charge of mail fraud for rolled-back odometers, despite the existence at that time of a misdemeanor offense of odometer tampering. See id. at 707-22.

61. See 18 U.S.C. §§ 1961-1968. Mail fraud is a commonly used predicate to a
money laundering\(^6\) to a mail fraud charge.\(^6\) Adding these charges, or threatening to add these charges,\(^6\) can stimulate an early plea agreement. These prosecutorial decisions are permitted under law,\(^6\) yet clearly they place enormous power in the hands of individual Assistant United States Attorneys.

C. The Decision of When to Provide Witness Statements

Witness statements can be valuable in representing the accused. Although it appears that the law provides a uniform standard for release of witness statements to the defense, federal prosecutors in fact have enormous discretion in deciding when to turn this material over to the defense.\(^6\) Often such statements are not provided until the eve of the trial, and technically need not be provided until after the trial begins.

In *Jencks v. United States*,\(^6\) the Supreme Court provided that a defendant in a criminal case is entitled, for impeachment purposes, to the statements of government witnesses.\(^6\) Although the Court did not specify when these statements must be made available to the defense, 18 U.S.C. § 3500, commonly referred to as the Jencks Act, clarified this issue. Under the Jencks Act, a statement must be provided no

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RICO charge. The existence of two or more predicate acts within a specified time often permits the addition of RICO as a separate charge. See Podgor, *Mail Fraud*, supra note 58, at 263-64. RICO charges do require approval from the Criminal Division. See U.S. Dep't of Justice, U.S. Attorneys' Manual § 9-110.101.

62. See 18 U.S.C. §§ 1956-1957; see also United States v. Powers, 168 F.3d 741, 753 (5th Cir. 1999) ("group[ing]" money laundering with mail and wire fraud charges resulting in a lengthened sentence).

63. The classic mail fraud offense starts with an offense level of six under the federal sentencing guidelines. See U.S. Sentencing Guidelines Manual § 2F1.1(a) (1999). If a charge under the Racketeer Influenced and Corrupt Organization Act ("RICO") is added then the guideline level becomes a base offense level of nineteen. See id. § 2E1.1(a)(1). Money laundering would use a base offense level of either twenty or twenty-three, depending on what provision the accused is charged under. See id. § 2S1.1(a).

64. See, e.g., Higgins, supra note 18, at 44 ("Money laundering is also a frequent tool in pre-indictment bargaining. Prosecutors may tell the target of an investigation that if he agrees to plead guilty, the prosecutors will limit the indictment to mail fraud....") (quoting David Rothman, criminal defense lawyer in Miami and then president-elect of the Florida Association of Criminal Defense Lawyers)).

65. See United States v. Cespedes, 151 F.3d 1329, 1332 (11th Cir. 1998) ("The Supreme Court has unambiguously upheld the prosecutor's ability to influence the sentence through the charging decision.").

66. The timing of the release of the *Jencks* material is but one of the *Jencks* issues that has proved controversial. There is continual discussion regarding issues such as what constitutes a statement, whether it includes FBI reports, and whether the statement is "substantially verbatim." Ellen S. Podgor, *Criminal Discovery of Jencks Witness Statements: Timing Makes a Difference*, 15 Ga. St. L. Rev. 651, 661-63 (1999) [hereinafter Podgor, *Criminal Discovery*].


68. See id. at 672. See generally Podgor, *Criminal Discovery*, supra note 66 (discussing the role of prosecutorial discretion in the release of *Jencks* material).
later than after the "witness has testified on direct examination in the trial of the case."\(^6\)

Rule 26.2 of the Federal Rules of Criminal Procedure, in addition to making this provision reciprocal, reiterates that witnesses' statements are to be provided no later than after a witness testifies.\(^7\) Rule 26.2 also extends the release of witness statements to include certain hearings.\(^8\)

Although the statute and rule provide a standard that serves as the last possible time limit for providing witness statements (Jencks material) to the defense,\(^9\) in reality there is significant disparity\(^10\) in

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6. 18 U.S.C. § 3500(a) (1994). Section 3500 reads:

(a) In any criminal prosecution brought by the United States, no statement or report in the possession of the United States which was made by a Government witness or prospective Government witness (other than the defendant) shall be the subject of subpoena, discovery, or inspection until said witness has testified on direct examination in the trial of the case.

(b) After a witness called by the United States has testified on direct examination, the court shall, on motion of the defendant, order the United States to produce any statement (as hereinafter defined) of the witness in the possession of the United States which relates to the subject matter as to which the witness has testified. If the entire contents of any such statement relate to the subject matter of the testimony of the witness, the court shall order it to be delivered to the defendant for his examination and use.

Id. § 3500.

7. See Fed. R. Crim. Proc. 26.2(a). The rule states:

After a witness other than the defendant has testified on direct examination, the court, on motion of a party who did not call the witness, shall order the attorney for the government or the defendant and the defendant's attorney, as the case may be, to produce, for the examination and use of the moving party, any statement of the witness that is in their possession and that relates to the subject matter concerning which the witness has testified.

Id.

8. See id. Rule 26.2(g). The rule states:

This rule applies at a suppression hearing conducted under Rule 12, at trial under this rule, and to the extent specified:

(1) in Rule 32(c)(2) at sentencing;
(2) in Rule 32.1(c) at a hearing to revoke or modify probation or supervised release;
(3) in Rule 46(i) at a detention hearing;
(4) in Rule 8 of the Rule Governing Proceedings under 28 U.S.C. § 2255; and
(5) in Rule 5.1 at a preliminary examination.

Id.

72. Although federal prosecutors are required to submit exculpatory material to the defense, it remains unclear whether the holding of Brady v. Maryland, 373 U.S. 83 (1963), trumps the time limits offered in the Jencks Act. See United States v. Snell, 899 F. Supp. 17, 21 (D. Mass. 1995) (finding it "inconceivable that a statutory obligation should supersede a constitutional one"). But see United States v. Scott, 524 F.2d 465, 467-68 (5th Cir. 1975) ("Brady is not a pretrial remedy and was not intended to override the mandate of the Jencks Act."); see also Podgor, Criminal Discovery, supra note 66, at 673-78 (discussing the interplay between Brady and Jencks).

73. The Jencks Act time limits have been termed "utterly impractical," thus accounting for its being "routinely ignored." United States v. Owens, 933 F. Supp. 76, 78 (D. Mass. 1996). For a full discussion as to problems with the time restrictions outlined in the Jencks Act, see Podgor, Criminal Discovery, supra note 66, at 692-700.
when defense counsel actually receives these statements. For example, some federal prosecutors routinely provide witness statements “ten days before trial.” Other Assistant United States Attorneys use “Friday before trial” as the standard for the release of these statements. Other federal prosecutors, however, refuse to release these statements until after the witness has testified.

Absent office policy, individual prosecutors are left to decide when Jencks material will be provided to defense counsel. Some defense attorneys are fortunate to practice in jurisdictions that have “open-file” discovery practices and thus receive the material early in the case. Other criminal defense attorneys are forced to prepare their cases under severe time constraints because they must wait until after the witness has testified on direct examination to receive these statements. Although courts often “encourage” early release of Jencks material, reported appellate decisions reflect that they are seldom successful in mandating the release of these statements prior to the witness’s testifying.

Prosecutors clearly need to protect the safety of their witnesses. A later release of Jencks material, however, is often not a reflection of this meritorious goal. Criminal defense attorneys claim that federal prosecutors can be influenced by factors such as whether the

74. See generally Podgor, Criminal Discovery, supra note 66, at 678-92 (discussing a study of the varying times at which defense practitioners receive Jencks material).
75. See id. at 682.
76. See id.
77. See id.
78. See id. at 681-82. Seventy-nine percent of the attorneys responding to the survey conducted by this Author in the aforementioned article stated that they believed “the timing for receipt of Jencks material varied by Assistant United States Attorney.” Id. at 686. This same survey also found that “approximately sixty percent of [criminal defense] attorneys believed that there was no set policy in their jurisdiction” as to when Jencks material is given to defense counsel. Id. at 688.
79. See id. at 692-701 (discussing the rationale for modifying the present time constraints in receiving Jencks material).
80. See, e.g., United States v. Algie, 667 F.2d 569, 571 (6th Cir. 1982) (court cannot require prosecutors to produce Jencks material in advance of the mandates in the statute); United States v. Spagnuolo, 515 F.2d 818, 821 (9th Cir. 1975) (court cannot compel early disclosure of Jencks material); United States v. Mariani, 7 F. Supp. 2d 556, 564 (M.D. Pa. 1998) (“[C]ourt cannot require early production of Jencks material.”). Courts have been able to achieve early disclosure for the defense by finding prosecution agreements to discovery time limits binding. See, e.g., United States v. Hubbard, 474 F. Supp. 64, 86 (D.D.C. 1979) (finding that the government is required to turn over Jencks material before trial because it had previously agreed to turn this material over early). Courts have also used “case management” as a basis for requiring the early disclosure of Jencks material. See, e.g., United States v. Snell, 899 F. Supp. 17, 24 (D. Mass. 1995) (showing the court’s use of “case management basis” to order early disclosure of witness statements).
81. See United States v. Presser, 844 F.2d 1275, 1285 (6th Cir. 1988) (noting the need to protect “potential government witnesses from threats of harm or other intimidation”).
prosecutor is anxious to obtain a plea agreement from the defendant. When a statement is provided to defense counsel only after the witness has testified at trial, the prosecution is provided with a trial advantage. In contrast, defense counsel is deprived of the opportunity to coordinate a consistent trial strategy when he or she receives witness statements only after the witness has testified.

There are obviously many alternatives that could reduce prosecutorial discretion with regard to when Jencks material is received by defense counsel. A modification of 18 U.S.C. § 3500 and Rule 26.2, coupled with legislative action that places the burden on the federal prosecutor to demonstrate why a witness statement should not be immediately released, could replace existing prosecutorial discretion with judicial oversight. Absent modification of the existing statute and rule, however, prosecutors will continue to exercise their discretion in deciding when witness statements will be released to defense counsel.

D. The Decision to Offer a Defendant the Possibility of Sentencing Under 5K1.1

Prosecutors have the exclusive authority to offer a defendant the possibility of a sentence reduction pursuant to section 5K1.1 of the federal sentencing guidelines. Prosecutors file such a motion in cases

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82. See Podgor, Criminal Discovery, supra note 66, at 687.
83. See id. at 697. There has been criticism of the disadvantage in which defense attorneys are placed in the discovery process. See, e.g., Abraham S. Goldstein, The State and the Accused: Balance of Advantage in Criminal Procedure, 69 Yale L.J. 1149 passim (1960) (discussing disadvantages faced by the defense in criminal procedure).
84. See Podgor, Criminal Discovery, supra note 66, at 697; see also United States v. Johnston, 127 F.3d 380, 390 (5th Cir. 1997) ("[D]elayed disclosures diverted defense counsels' attention 'from the tasks of defending to the task of preparing.'").
85. Congress could require all witness statements to be immediately submitted to defense counsel. Considering the current crime control posture of the legislature, this possibility is highly unlikely.
86. See Podgor, Criminal Discovery, supra note 66, at 701-05.

Upon motion of the government stating that the defendant has provided substantial assistance in the investigation or prosecution of another person who has committed an offense, the court may depart from the guidelines.

(a) The appropriate reduction shall be determined by the court for reasons stated that may include, but are not limited to, consideration of the following:

(1) the court's evaluation of the significance and usefulness of the defendant's assistance, taking into consideration the government's evaluation of the assistance rendered;

(2) the truthfulness, completeness, and reliability of any information or testimony provided by the defendant;

(3) the nature and extent of the defendant's assistance;

(4) any injury suffered, or any danger or risk of injury to the defendant or his family resulting from his assistance;

(5) the timeliness of the defendant's assistance.

Id. There has been criticism of the 5K1.1 motion calling for elimination of the
where a defendant offers "substantial assistance in the investigation or prosecution of another person who has committed an offense." Unlike many of the other sentence reductions under the federal sentencing guidelines, this reduction allows for a defendant to be sentenced outside the guidelines. Although a court determines the appropriate reduction, the sole authority for initiating this discussion rests with the prosecutor.

The use of a section 5K1.1 motion by federal prosecutors has received criticism in part because differing results can be reached depending on the individual prosecutor or particular United States Attorneys' Office. Professor Cynthia Lee notes that...
"[d]isparity... may result even under well-intentioned internal guidelines when they are not applied uniformly."\(^{92}\)

Courts have not provided relief for the disparity accruing from this discretionary decision-making process. In *Wade v. United States*,\(^{93}\) the Supreme Court held that absent an impermissible basis for not filing a section 5K1.1 motion, such as race or religion, a court does not have the authority to depart.\(^{94}\) The Court further solidified prosecutorial power in *Melendez v. United States*\(^{95}\) by holding that a government motion pursuant to 5K1.1 does not authorize a court to depart below the statutory minimum unless the government specifically requests this departure.\(^{96}\) Courts routinely reject defense arguments that the government’s refusal to file a section 5K1.1 motion was improper.\(^{97}\)

There have been calls for modifications that would reduce prosecutorial discretion, including suggestions that would deny the prosecutor the sole voice in initiating the substantial assistance motion.\(^{98}\) Recently, Professor Cynthia Lee discussed the implementation of nationwide guidelines that would offer prosecutorial guidance in making these discretionary decisions.\(^{99}\) It has also been argued that an ethics rule is needed to provide a system that will limit prosecutorial discretion that has expanded as a result of the federal sentencing guidelines.\(^{100}\)

**II. UNMONITORED DISCRETION**

The four examples provided in Part I demonstrate the breadth of power placed with prosecutors. The discretion allowed prosecutors is not limited to the initial phases of a prosecution. Rather, prosecutorial discretion can occur throughout a defendant’s case.

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\(^*\) See generally Yaroshefsky, *supra* note 36 (discussing cooperation and the reliability of cooperator testimony).


\(^{94}\) *See id.* at 186.


\(^{96}\) *See id.* at 128-29.

\(^{97}\) *See generally Lee, From Gatekeeper to Concierge, supra* note 91 (arguing for guidelines on the granting of substantial assistance). There are, however, several courts that have allowed the court some review of the substantial assistance motion. *See, e.g.*, United States v. Khoury, 62 F.3d 1138, 1141 (9th Cir. 1995) (holding that the court could consider substantial assistance despite withdrawal of motion by prosecutors); United States v. Paramo, 998 F.2d 1212, 1219 (3d Cir. 1993) (stating that the defendant should be given the opportunity to show that the government’s reasons for not filing a section 5K1.1 motion are due to prosecutorial vindictiveness).

\(^{98}\) *See supra* note 87.

\(^{99}\) *See Lee, From Gatekeeper to Concierge, supra* note 91, at 245-51.

\(^{100}\) *See Secunda,* *supra* note 15, at 1286-91 (proposing that the Model Rules of Professional Conduct be used to curb prosecutorial discretion).
Prosecutorial discretion can be active despite the existence of statutory authority, as in the Jencks Act. It also is exhibited when applying the federal sentencing guidelines, despite the fact that the guidelines were enacted to promote uniformity and reduce discretion.

This discretionary power held by federal prosecutors is for the most part unmonitored.\textsuperscript{101} Their discretionary decisions seldom reach a level subject to the ethical standards now mandated by the McDade Amendment.\textsuperscript{102} Further, even the internal mechanisms within the DOJ do not sufficiently address the discretionary decision-making process. Although the National District Attorneys’ Association,\textsuperscript{103} the American Bar Association,\textsuperscript{104} the American Law Institute,\textsuperscript{105} and the Justice Department’s United States Attorneys’ Manual\textsuperscript{106} provide policy statements that can guide prosecutors in some discretionary decisions, for the most part prosecutors receive limited education on the processes to be used in discretionary decisions.\textsuperscript{107} Professor

\textsuperscript{101} See Kenneth Culp Davis, Discretionary Justice: A Preliminary Inquiry 224 (1969) ("The enormous and much abused power of prosecutors not to prosecute is almost completely uncontrolled . . . ."); Frase, supra note 32, at 303 ("This study reveals that the prosecutorial discretion of the U.S. Attorney is vast and unchecked by any formal, external constraints or regulatory mechanisms."). Recently, the DOJ requested that each U.S. Attorney’s office appoint an ethics officer ("Professional Responsibility Officer"). See Rory K. Little, Proportionality as an Ethical Precept for Prosecutors in Their Investigative Role, 68 Fordham L. Rev. 723, 763-69 (1999) [hereinafter Little, Proportionality as an Ethical Precept]; Professional Responsibility Advisory Office, U.S. Dep’t of Justice, Experienced Attorneys GS-13 to GS-15, para. 2 (visited Jan. 23, 2000) <http://www.usdoj.gov/careers/oapmi/jobs/profinalannouncement.htm>.


\textsuperscript{104} See Standards for Criminal Justice Standard 3-2.5 (3d ed. 1993). Standard 3-2.5 provides for a prosecutor’s office to establish “a statement of (i) general policies to guide the exercise of prosecutorial discretion and (ii) procedures of the office.” Id. This standard notes that “[t]he objectives of these policies as to discretion and procedures should be to achieve a fair, efficient, and effective enforcement of the criminal law.” Id. Even if United States Attorneys’ Offices were to have policies that addressed all discretionary decisions, it would be necessary to have a coordinated effort with other offices to achieve nationwide uniformity.

\textsuperscript{105} See, e.g., Model Code of Pre-Arraignment Procedure § 350.3 (1975) (discussing guidelines for plea discussions and agreements).


\textsuperscript{107} See James, supra note 103, at 22 ("[P]rosecutorial discretion is not the focus of much training within prosecution offices."). But see Little, Proportionality as an Ethical Precept, supra note 101, at 768-69 (discussing the relatively new ethics program in the DOJ); see also infra notes 131-33 and accompanying text (discussing
Bennett L. Greshman has vocalized the "[a]bsence of [m]eaningful [s]tandards to [g]uide [p]rosecutorial [d]iscretion."

The Office of Professional Responsibility ("OPR") is designated as the internal monitor of ethical violations committed by federal prosecutors. In this role OPR focuses on professional misconduct. Although the OPR examines alleged abuses of prosecutorial authority, the conduct scrutinized usually relates to misconduct as opposed to the considerations that might be prevalent in the discretionary decision-making process.

In past years, the OPR has been criticized for failing to hold prosecutors "publicly accountable for misdeeds." In 1993, a new policy was implemented to include OPR reporting of certain investigations. Of the "121 attorney matters closed during the fiscal year" in 1997, "OPR found that [DOJ] attorneys engaged in professional misconduct in 20, or about 16.5%.

OPR typically investigates the role of the prosecutor in cases involving allegations such as "[a]buse of prosecutorial or investigative authority."

the functions of the recently created Professional Responsibility Office within the DOJ.


109. See Office of Prof'l Responsibility, U.S. Dep't of Justice, OPR's Annual Report for the Fiscal Year 1997, Introduction (last modified Apr. 14, 1999) <http://www.usdoj.gov/opr/97annual.htm> ("In an order dated December 9, 1975, the Attorney General created the OPR for the purpose of ensuring that [d]epartmental employees continue to perform their duties in accord with the professional standards expected of the Nation's principal law enforcement agency."); see also Green, Policing Federal Prosecutors, supra note 3, at 84-87 (discussing the DOJ's OPR).

110. See Office of Prof'l Responsibility, U.S. Dep't of Justice, OPR's Annual Report for the Fiscal Year 1997 (last modified Apr. 14, 1999) <http://www.usdoj.gov/opr/97annual.htm> ("The jurisdiction of the Office of Professional Responsibility (OPR) extends to the investigation of allegations of professional misconduct by Department of Justice attorneys that relate to the exercise of their authority to investigate, litigate, or provide legal advice."); see also U.S. Dep't of Justice, U.S. Attorneys' Manual § 1-2.114 ("The Department's Office of Professional Responsibility which reports directly to the Attorney General, is responsible for overseeing investigations of allegations of criminal and ethical misconduct by the Department's attorneys and criminal investigators.")).

111. Jim McGee, Prosecutor Oversight Is Often Hidden from Sight, Wash. Post, Jan. 15, 1993, at A1 ("Critics say OPR and the Justice Department not only have failed to set clear standards for prosecutors and investigators, but have failed to hold them publicly accountable for misdeeds when it is determined they have occurred."); see OPR Only Part of the Problem, Experts Say, DOJ Alert, Jan. 3-17, 1994, at 3-4 ("The February 1992 [General Accounting Office] study concluded that OPR was understaffed, highly informal in its operation and disorganized in its investigations.").


113. Id. These numbers reflect an increase in the number findings of professional misconduct on the part of DOJ attorneys. See id.

114. Id. at tbl. 2. In 1997, this subject matter provided 32% of the complaints
counsel," 115 "[u]nauthorized release of information (including grand jury information)," 116 "[i]mproper oral or written remarks to the court or grand jury," 117 and "[c]onflicts of interest." 118 For example, the 1997 OPR Report includes an investigation resulting from the government's dismissal of a case where a "U.S. Magistrate Judge found over twenty separate Brady, Giglio, and Jencks Act violations relating to the government's failure to disclose information about its witnesses in a drug prosecution." 119 The OPR found that "the discovery violations were not intentional or designed to deprive the defendant of a fair trial, but rather stemmed from mistakes and carelessness." 120 The OPR's investigation concluded that the DOJ attorney engaged in "professional misconduct," and the "DOJ attorney received a written reprimand." 121

Instances of the OPR's examining possible discretionary decisions are seen only from the perspective of whether misconduct has occurred. For example, the 1997 OPR Report refers to a complaint relating to a "substantial assistance" motion. According to this 1997 report, a "U.S. District Court found that a DOJ attorney acted in bad faith by refusing to file a substantial assistance motion on behalf of a defendant who had entered into a plea agreement with the government." 122 The OPR found that the attorney had not engaged in misconduct because there were "valid reasons for not filing a
substantial assistance motion.”

Although a discretionary decision by a prosecutor was being examined in this case, the OPR investigation focused on whether misconduct occurred and whether the DOJ attorney had failed to honor a plea agreement.

The 1996 OPR Report also includes an investigation concerning two DOJ attorneys who failed to "renew a substantial assistance motion after the defendant withdrew his guilty plea and proceeded to trial." This investigation also resulted from a court’s criticism of the conduct of the DOJ attorneys. Disagreeing “with the court’s finding that the DOJ attorneys’ real motive in refusing to renew the substantial assistance motion was to retaliate against the defendant for exercising his right to a jury trial,” the OPR found that the attorneys had not engaged in misconduct.

In rare instances, courts have taken it upon themselves to reprimand prosecutors. For example, in United States v. Gross the district court decided not to forward a violation of DOJ policy to the OPR. In Gross, the Assistant United States Attorney failed to follow the DOJ guideline that would allow the accused to personally appear before the grand jury to present exculpatory material. Deciding that this was a first violation, the court sent its findings to “supervisors at the U.S. Attorney’s Office of the Central District of California.”

In addition to the OPR, the DOJ also maintains a Departmental Ethics Office. This office “is responsible for administering the Department-wide ethics program and for implementing Department-wide policies on ethics issues.” The office, however, focuses on ethics laws and regulations. It considers issues such as conflicts, “[i]mpartiality in [p]erforming [o]fficial [d]uties,” outside employment, and “[p]ost-employment [r]estrictions.”

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123. Id. The OPR report stated:

The DOJ attorney concluded that the defendant’s cooperation had not provided a tangible benefit to the government in that the evidence the defendant was able to provide was insufficient to support the arrest or indictment of any other person. Accordingly, the DOJ attorney determined, with the express approval of his supervisors, that the defendant had not provided substantial assistance.


125. Id.

126. See Green, Policing Federal Prosecutors, supra note 3, at 81 n.68.


128. Id. at 1100. The court stated, “[i]f this Court learns of future violations, the U.S. Attorney’s Office is on notice that this Court will not hesitate to make future referrals to the Office of Professional Responsibility for review.” Id.


outline of this department as well as its handbook do not focus on the
discretionary decisions made by federal prosecutors.

Recently, the DOJ started a Professional Responsibility Advisory
Office. This office "is responsible for providing advice and guidance
to Department of Justice Attorneys on state, federal, and local rules
of professional conduct." The office will also assist in disciplinary
actions resulting from the recent application of ethics rules to federal
prosecutors. In addition to ethics training programs, new
developments require that each United States Attorney's office have
"at least one professional responsibility officer."

III. EDUCATION

Many commentators have reflected on how best to improve the
ways that prosecutors handle discretionary decisions. There have
been suggestions of increasing the number and variety of internal
guidelines to monitor prosecutors' discretion. For example,
Professor Norman Abrams reflects at length on the use of internal
guidelines to assist in achieving what he terms a "tolerable
consistency" in the exercise of prosecutorial discretion. Professor
James Vorenberg, noting the necessity of holding prosecutors
"accountable for their decisions," offers a comprehensive formula
including guidelines, "screening conferences," development of
a record-keeping system of the discretionary decisions made by
prosecutors, legislative oversight, and a strong judicial role.

131. Professional Responsibility Advisory Office, U.S. Dep't of Justice,
Experienced Attorneys GS-13 to GS-15, para. 2 (visited Jan. 23, 2000)
<http://www.usdoj.gov/careers/oapm/jobs/praofinalannouncement.htm>; see also
Little, Proportionality as an Ethical Precept, supra note 101, at 768 (discussing the
DOJ's ethics program).
132. See Professional Responsibility Advisory Office, U.S. Dep't of Justice,
Experienced Attorneys GS-13 to GS-15, para. 2 (visited Jan. 23, 2000)
133. Attorney General Janet Reno, Press Conference (June 18, 1998), in
U.S. Department of Justice, Press Conference: The Honorable Janet Reno, Attorney
jun1898.htm>.
134. See Higgins, supra note 18, at 47 ("[Marcia] Shein suggests there could be a
policy regarding how U.S. attorneys make decisions on topics such as when to credit
substantial assistance or when to charge money laundering."). Professor Rory Little
advocates for a new ethics rule for prosecutors to guide them in the investigative
stage. See Little, Proportionality as an Ethical Precept, supra note 101, at 769.
135. Abrams, supra note 5, at 57.
136. Vorenberg, supra note 1, at 1562.
137. See id. at 1562-65.
138. Id. at 1565 ("One way of increasing the likelihood that prosecutors will
exercise their discretion fairly is to provide a formal procedural setting for discussions
concerning charge and disposition.").
139. See id. at 1565-66.
140. See id. at 1566-68. Professor Vorenberg includes code revision as part of this
discussion. See id.
Professor Tracey L. Meares reflects on the use of financial rewards "to shape a public prosecutor's behavior in desired ways." Professor Rory Little calls for an ethics rule to promote "[p]roportionality in [i]nvestigation."

The reality is that despite the suggestions of many and the implementation of some of these suggestions, unmonitored prosecutorial discretion remains. As a result of federal sentencing guidelines, prosecutors have increased their discretionary power. Internal guidelines have been disregarded with no legal enforcement mechanism to monitor the violations. Additionally, although the conduct may be subject to scrutiny by the OPR, this rarely results in disciplinary action. The attempt to limit discretion has not succeeded.

As opposed to proposing limitations to prosecutorial discretion, offering internal guidelines, or calling for legislative action, all of which may be warranted, this Article suggests an educational approach to modifying how prosecutors use their discretion. Heightening federal prosecutors' awareness of how best to achieve a more ethical and professional system requires that prosecutors understand the ramifications and appearance of inequity resulting from inconsistency and abuse in the discretionary decision-making process.

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141. See id. at 1568-72.
142. Tracey L. Meares, Rewards for Good Behavior: Influencing Prosecutorial Discretion and Conduct with Financial Incentives, 64 Fordham L. Rev. 851,917 (1995); see also Robert L. Misner, supra note 1, at 766-67 (discussing having state prosecutor discretion tied “to the availability of prison resources”).
143. Little, Proportionality as an Ethical Precept, supra note 101, at 752-53.
I address the gamesmanship of the Guidelines and the problematic roles of the AUSAs and Probation Officers only to emphasize that the Guidelines have not eliminated sentencing discretion. Rather, they have merely transferred it from district judges—who, whatever their perceived failings, are at least impartial arbiters who make their decisions on the record and subject to public scrutiny and appellate review—to less neutral parties who rarely are called to account for the discretion they wield. Thus, the discretion and disparity game continues; it is only the players who have changed.
Id. (footnote omitted).
145. See supra note 6.
146. See, e.g., Office of Prof'l Responsibility, U.S. Dep't of Justice, OPR's Annual Report for Fiscal Year 1997 (last modified Apr. 14, 1999) <http://www.usdoj.gov/oprl 97annual.htm> (“OPR also found that the DOJ attorney's comments to the reporter controverted DOJ press policy, but that it did not rise to the level of professional misconduct.”).
147. Professor William Pizzi, using a comparative approach, shows “why attempts to limit prosecutorial discretion on the European model are unlikely to work in this country.” Pizzi, supra note 1, at 1372.
A. Law School

Law schools can start the process of education by using a "contextual" or "pervasive" method of teaching ethics in conjunction with a specific application. Future prosecutors may be graduating from law school without learning the intricacies of discretionary decision-making. Although issues of selective prosecution, vindictive prosecution, and prosecutorial misconduct enter criminal procedure classes, these discussions often focus on the legal issues. Understanding a case such as United States v. Williams requires going beyond a discussion of the policy considerations in the Supreme Court's finding that prosecutors are not required to present evidence to a grand jury that is exculpatory to the accused. The discussion also needs to focus on the ethics and professionalism of a prosecutor who chooses not to present this evidence.

Attention in law school classes needs to be spent on bias within the criminal justice system. Students need to be attuned to unconscious racism to assure that the charging process is free of improper influences. Law students need to realize the responsibility placed upon prosecutors as a result of prosecutors' conduct having a presumption of propriety.

Likewise, discussion of the Jencks Act should emphasize that compliance with minimum standards does not always comport with the high standards attributed to professionalism. Students need to be made aware that most Assistant United States Attorneys provide Jencks material in advance of the requirements of the statute. Unless one has a proper justification for not providing this material early, such as witness protection, it is the "right thing to do."

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149. See generally Deborah L. Rhode, The Professional Responsibilities of Professional Schools: Pervasive Ethics in Perspective, Teaching and Learning Professionalism: Symposium Proceedings 25 (Sponsored by the ABA Section of Legal Education and Admissions to the Bar Professionalism Committee and the Standing Committees on Professionalism and Lawyer Competence of the ABA Center for Professional Responsibility) (1997) (arguing for translation of moral principals into educational priorities); Deborah L. Rhode, Ethics by the Pervasive Method, 42 J. Legal Educ. 31, 50 (1992) ("Contemporary justifications for the pervasive method generally assume that it should serve not as a substitute for, but as a supplement to separate coursework specifically focused on ethics. Only such an integrated approach can convey the range and importance of the moral dimensions of professional practice."); Andrew E. Taslitz, Essay, Exorcising Langdell's Ghost: Structuring a Criminal Procedure Casebook for How Lawyers Really Think, 43 Hastings L.J. 143, 170-73 (1991) (discussing a pervasive study of ethics that "include[s] a consideration of what is right, just, and fair").


151. See supra Part I.A.

Discussions regarding punishment and the role of the prosecutor in advocating for a particular sentence could include the considerations a prosecutor might use in filing a section 5K1.1 motion. Questions with regard to discretion can be explored here. For example, what should a prosecutor do when an accused, although cooperative, has no information to offer to assist a government investigation?

Classes in professional responsibility should include discussions beyond the Model Rules of Professional Conduct. Some ethics courses are taught “contextually” and focus on issues of prosecutorial discretion, but do these professional responsibility classes sufficiently prepare a future prosecutor to decide whether money laundering is an appropriate addition to a mail fraud charge in a particular case?

Internships and externships offer practical experiences and thus provide another avenue to consider discretionary decision-making. The array of discretionary decisions, however, cannot be left to reviewing general principles of discretion. Specific applications need to also be considered.

Law school graduates with high moral values, an understanding of ethical issues, and a concern for professionalism may nonetheless remain clueless regarding how best to apply these values in practice. Incorporating ethics and professionalism concerns into criminal law and criminal procedure class discussions can set the stage for a heightened awareness of the issues faced in the world of prosecution. Understanding the policy considerations in these decisions will certainly benefit those proceeding to criminal defense legal positions. Detailed coverage of discretionary decisions with all its applications would certainly provide a better educated practitioner. The study of discretionary decision-making to this specificity within law school classes is, however, unrealistic.

B. Practice

Obviously, law schools cannot be the sole educators on how best to resolve the ethical problems of discretionary decision-making. The DOJ must also take a lead in providing federal prosecutors with programs that focus on the decision-making process. For example, programs should be implemented to consider conscious and unconscious biases in charging decisions.

153. Some schools may have instituted separate courses that focus on ethics in criminal advocacy. For example, Professor Bruce Green notes that the course at Fordham University School of Law includes discussion of “prosecutorial discretion.” Green, Teaching Ethics in a Legal Context, supra note 148, at 373-74.

154. Some of the gender bias reports speak to educating on issues of bias. See, e.g., Report of the Missouri Task Force on Gender and Justice, 58 Mo. L. Rev. 485, 622 (1993) (“Educational programs are needed to inform and educate the judiciary, prosecutors, and police about how sexual stereotypes may taint the handling of sexual
Respect for fairness in the judicial system is decreased when lawyers see a prosecutor from one office providing Jencks material ten days before trial, while a prosecutor from another office, handling a similar type of case, offers the witness statements only after the witness has testified. Disseminating information of the practices used in other offices could assist in promoting consistency. Discussions of existing guidelines and the considerations that play a part in making these decisions can prove helpful in educating federal prosecutors.

Better coordination among the various United States Attorneys’ offices offers increased awareness of the practice. For example, there needs to be an increased nationwide discussion on some of the following questions to fully understand the implications of prosecutorial discretion in sentencing. What has been the experience of offices that use screening committees to make section 5K1.1 decisions? Have formal office policies with respect to section 5K1.1 been successful in presenting a consistent approach to prosecutorial decisions? A nationwide accepted practice could result from open discussions of these questions.

The educational process cannot rest with a single continuing legal education program. The fluid nature of laws in society, new crimes, and new approaches to handling criminality require that these discussions be a continual part of educating federal prosecutors. Through education, federal prosecutors can understand the ramifications that result to the legal profession when those with power fail to use caution in the exercise of that power.

CONCLUSION

As with any profession, there are individuals who have high ethical standards and others who through either laziness, inexperience, or personal motivations, take a different road. The ethical standards of a particular prosecutor can influence the outcome of discretionary decisions. In addition to ethical values, discretionary decisions can be affected by the professionalism of the prosecutor handling the case. The discretionary decision-making process may also be inspired by the culture of a particular United States Attorneys’ Office and the rhetoric from the upper echelon of that office.

It certainly would be beneficial to have guidelines that reduce discretion. It would likewise be an enhancement to have specific statutes that did not permit prosecutors to legislate. As we await

assault and rape cases.”).


156. See Bruce A. Green, The Role of Personal Values in Professional Decisionmaking, 11 Geo. J. Legal Ethics 19 passim (1997).

157. Cf. Daniel C. Richman, Federal Criminal Law, Congressional Delegation, and
these structural changes, it seems appropriate to improve the discretionary decision-making process through education.

Enforcement Discretion, 46 UCLA L. Rev. 757, 759-60 (1999) (showing how Congress has not abdicated its legislative responsibility).